



British Universities & Colleges Sport Limited

(A company limited by guarantee)

Charity number: 1126863 (England and Wales)
Charity number: SC041947 (Scotland)
Company number: 06483060

Annual Report

For the year ended 31 July 2019

British Universities & Colleges Sport Limited

ANNUAL REPORT

for the year ended 31 July 2019

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British Universities & Colleges Sport Limited

ANNUAL REPORT

for the year ended 31 July 2019

Patron	Her Royal Highness The Princess Royal
Chair	Professor Sir Ian Diamond
Directors	Andrew Westlake Benedict Moorhead DL Born Barikor Catherine Gallagher (appointed 04/12/2018) Jack McGovern (resigned 11/07/2019) Josef Baines Katy Storie Mia Nembhard (appointed 11/07/2019) Nigel Wallace Professor Stephen Egan CBE Susan Ackerley (resigned 04/12/2018)
Chief Executive	Vince Mayne
Company Secretary	Claire Livesey
Registered office	20-24 King's Bench Street London SE1 0QX
Principal bankers	Royal Bank of Scotland, London City Office, 62-63 Threadneedle Street London EC2R 8LA
Independent auditor	RSM UK Audit LLP, Davidson House, Forbury Square, Reading, Berkshire RG1 3EU
Solicitors	Sport and Recreation Alliance Legal Panel Framework, Holborn Tower, 137-145 High Holborn, London, WC1V 6PL
Investment managers	CCLA Investment Management Limited 80 Cheapside, London EC2Y 6DZ
Company number	06483060 (England & Wales)
Charity number	1126863 (England & Wales) SC041947 (Scotland)

British Universities & Colleges Sport Limited

TRUSTEES' REPORT

for the year ended 31 July 2019

WELCOME FROM THE CHIEF EXECUTIVE

On behalf of British Universities & Colleges Sport (BUCS), enclosed are the financial statements and annual report for the year ended 31 July 2019.

As shown in this report, BUCS continues to deliver a diverse range of projects. From BUCS Super Rugby to the UNiVersal Gym programme, each area seeks to "create the best university sport experience in the world". The facilities and services available continue to extend beyond BUCS' competitions. Thanks to this extension, I am proud to see a growth in staff and students finding a sport, physical activity or opportunity suited to them.

2019 marked the centenary of British university sport. To continue the success of the past, there has been significant focus on the future. We welcomed the first Sport Review cycle; an annual process to enhance and grow the current BUCS competition offer. Outside of BUCS competition, the organisation introduced its Inclusion Strategy. Created by the BUCS Inclusion Board, the strategy aims to strengthen the focus on sport and physical activity for all.

Our event programme continues to shine, with 33,522 students competing, an increase from 32,886 in 2018. This has included the introduction of para-cycling and wheelchair tennis to the programme. Meanwhile, 123 students competed on the international stage, bringing home 11 medals under the new brand, 'GB Students'.

Looking towards the future, BUCS continues to ensure that members are at the heart of everything. This includes a large investment in a new website and 'BUCS Play', the new competition management platform for students and staff. These investments highlight an exciting future, bringing modern digital platforms to students and staff and increasing data-driven decision-making to help raise the organisation's profile and increase revenue to support growth.

Reflecting on the year, the amount of work and achievement made never ceases to amaze me. I would like to offer my gratitude and appreciation to all those involved in our success.

Yours faithfully



Vince Mayne
Chief Executive Officer
British Universities & Colleges Sport (BUCS)

British Universities & Colleges Sport Limited

TRUSTEES' REPORT

for the year ended 31 July 2019

A. GOVERNANCE

The Trustees of the charity are also Directors under company law and throughout this report are referred to as Directors.

The Directors present their annual report and the audited financial statements for the year ended 31 July 2019.

Reference and administrative details of the Charity, its Directors and Advisors

Details of the Charity's addresses, its Directors and advisors are given on page 3.

Objective of the Charitable Group and Principal Activities

The Group's objective is the advancement for the public benefit of physical education and sport development among students and in Universities and Colleges by promoting standards in sports administration and coaching and by the provision of events, activities and facilities.

In furtherance of this objective, the Group develops and arranges for the following members:

- Sporting activities and the organisation of league competitions and events between members
- Professional and sporting development events and services
- European sporting events organised by the European University Sports Association (EUSA Championships)
- GB Students events organised by the Federation Internationale Du Sport Universitaire (FISU)

The key objectives of the charitable group are:

- The promotion of Higher Education Sport in the UK
- The professional development of Higher Education sport staff in the UK
- Improving the quality of the student experience through sport
- Opportunities for more students to play sport

The principal activity of BUCS Trading Limited during the year was to provide support to British Universities & Colleges Sport Limited through commercial activities. Under the terms of its Articles of Association, the whole taxable profit made by the company is paid to the charity.

Governing document

British Universities & Colleges Sport Limited is a company limited by guarantee (Company number 06483060) and has charitable status charity number 1126863 and SC041947. The charitable company is governed in accordance with the Memorandum and Articles of Association dated 13 June 2008 and updated 5 December 2017. British Universities & Colleges Sport Limited has a 100% subsidiary, BUCS Trading Limited (Company number 07125529).

Governance Review

An external evaluation of the Board and organisational governance has taken place in year.

Recruitment and appointment of Directors

The Memorandum and Articles state that the maximum number of Directors is ten and the minimum number is four. The Directors shall comprise a Chair, the Student Director, Chair of the Senior Managers' Executive Group and up to seven persons with specific responsibilities which are determined by a Nominations Committee prior to advertising the vacancies. Directors are appointed for a term of three years and may be reappointed after serving one term. The term of office as a director for the Chair is three years and may serve a maximum of two terms in office. The term of office as a director for the Student Director shall be one year as it is subject to annual election.

The Directors' appointment and re-election, if appropriate, is subject to ratification at the Annual General Meeting by ordinary resolution.

British Universities & Colleges Sport Limited

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for the year ended 31 July 2019

Director induction and training

The Directors are made aware of and acknowledge a Code of Conduct based on the model code developed by the National Council of Voluntary Organisations and the DCMS Code of Governance. The Directors are made aware of the strategies and activities of the company during their induction.

All Directors receive summary information and reports covering all areas of the operation of the company on a quarterly basis. They are given a copy of the Charity Commission's booklet on the responsibility of the Trustees and the previous year's accounts.

Pay policy

Remuneration of senior members of staff is set having due regard to the pay ranges in place, the need to retain and/or attract the appropriate level of skills and attributes.

Related Party Interests

During the period BUCS had financial transactions with the following related parties where BUCS Directors were part of these organisations:

- Aberystwyth University: Professor Sir Ian Diamond, the Chair of BUCS – Board member
- Edinburgh College: Professor Sir Ian Diamond, the Chair of BUCS – Chair
- University of Bath: Professor Steve Egan CBE - Vice-President (Implementation)
- University of Leicester Students' Union: Mia Nembhard – Executive Officer (Sports)
- Hewitsons LLP: Benedict Moorhead DL – Partner
- Northumbria University: Katy Storie – Head of Sport and Exercise
- University of Chester: Jack McGovern – Sabbatical Officer
- London Sport: Josef Baines – Disability Development Officer
- University of Stirling: Catherine Gallagher – Director of Sport
- Scottish Student Sport: Catherine Gallagher – Member of Executive & Chair of Development Committee
- University of Manchester: Susan Ackerley – Head of Sport

Public Benefit

From the review of activities, the Directors feel that they have demonstrated how they have complied with the duty in the Charities Act 2011 to have regard to guidance published by the Charity Commission on the operation of the Charity for the Public Benefit.

The review of the activities undertaken in relation to the organisations purposes and objectives is detailed in the Section B - Review of the Year. These demonstrate how the organisation has achieved its objective of the advancement for the public benefit of physical education and sport development among students and in Universities and Colleges by promoting standards in sports administration and coaching and by the provision of events, activities and facilities.

Campaigning

As a non-political organisation, BUCS does not campaign in the political arena.

Organisational structure

The strategic direction is reviewed by the Board in their quarterly meetings, the day-to-day decision-making process has been delegated to the Chief Executive Officer (CEO) within specific parameters.

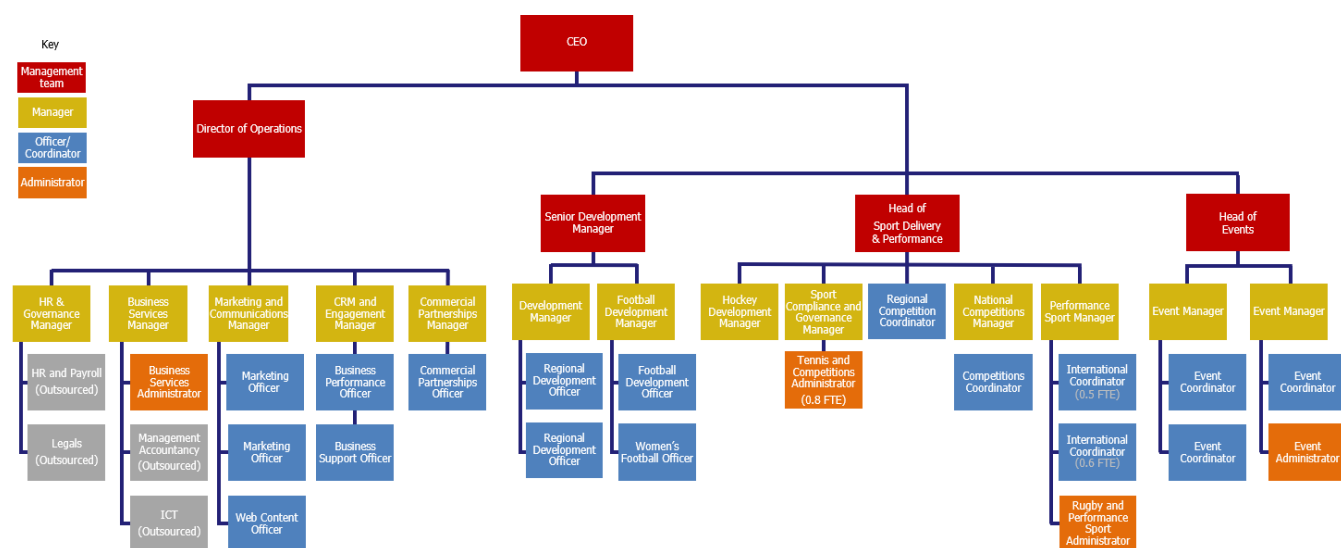
The CEO is supported by a management team comprising the Director of Operations and the three senior managers responsible for Events, Development and Domestic and International sport.

The Company prepares an annual budget which is approved by the Board and performance throughout the year is monitored against management accounts and forecasts.

The Board and CEO are advised by the Advisory Group comprising representatives from each region in England and Home Nations (Scotland, Wales & Northern Ireland), in addition to four elected non-students and four elected students.

Staff Structure

The below was the staff structure at 31 July 2019.



BUCS Strategy

BUCS is at the end of the second year of delivery of the BUCS strategy 2017 – 2021, which was approved by the Board in 2017. At the centre of this strategy is the BUCS vision to provide a world class higher education sport and physical activity experience, creating the most engaged university communities in the world, and the BUCS mission to provide the best university sport experience in the world.

To achieve the mission, BUCS has a broad strategic vision to encompass the full range of activity which takes place within the university sport setting, from physical activity and health through to performance sport through seven strands:

- Physical Activity and Health – To inspire and enable our students, staff and wider community to become more active more often.
- Social & Recreational Sport – To engage with students and staff across the HE sector to highlight the value participating and volunteering in social and recreational sport can play in enhancing their university experience.
- Inter-Varsity Competition – To deliver a visionary plan, identifying opportunities that will lead to the delivery of a modernised, sustainable and student-focussed intervarsity competition programme which offers students a positive sporting experience.

British Universities & Colleges Sport Limited

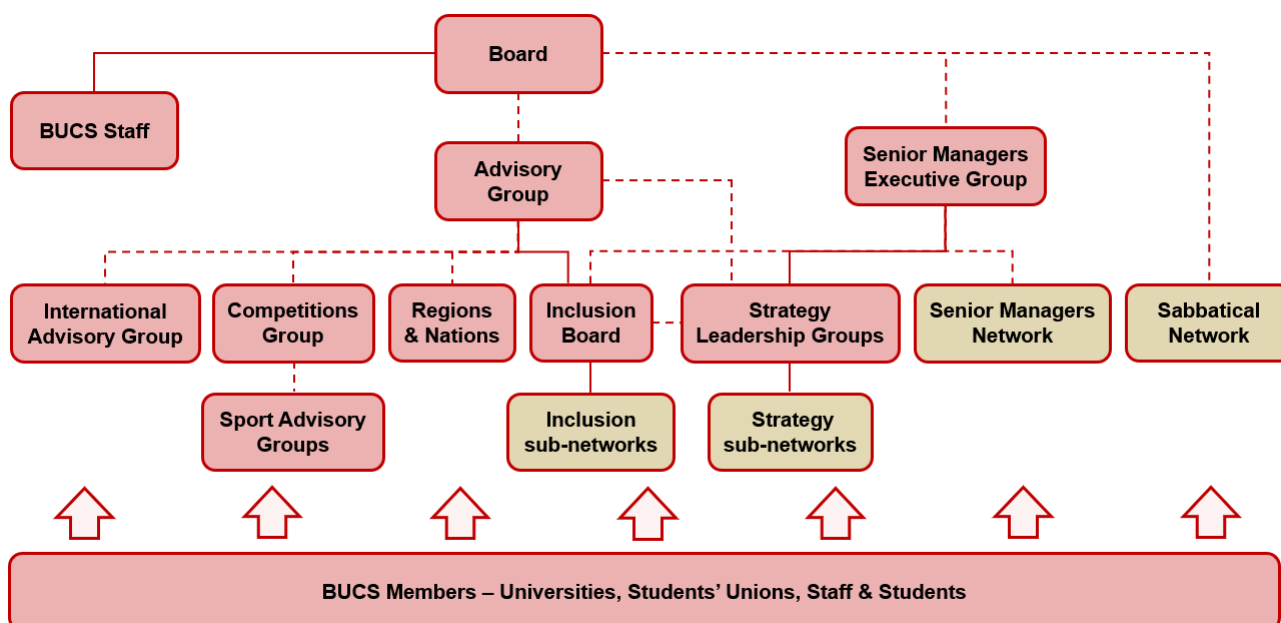
TRUSTEES' REPORT

for the year ended 31 July 2019

- Performance Sport – To support an environment for performance athletes to develop whilst in Higher Education and contribute to enhancing BUCS and the British HE sector's reputation and profile domestically and internationally.
- Professional and Workforce Development – To provide increased professional development opportunities for staff members and student officers within the BUCS membership and the wider workforce that supports student sport.
- Inclusion – To creating conditions across higher education which make inclusion and accessibility the norm for everyone taking part in sport and physical activity.
- Profile and Influence – To raise the profile of BUCS within the sporting landscape and wider British community and develop strategic relationships with key stakeholders and influencers, to recognise and highlight the impact of the sector and in turn secure current and attract sustainable investment for BUCS and its members.

Member Engagement and Representation

BUCS has a regional and member engagement structure, with a range of groups, boards and networks that guide, shape and advise on the organisational strategic direction and support BUCS staff. See diagram below.



Within this structure, BUCS is supported by several voluntary roles within regional groups, strategy strands, member networks and boards – all of which bring additional expertise to the organisation within specific area of the business. The groups relate to one another, enabling a flow of information and feedback from members into BUCS strategic and advisory groups through to the BUCS Board.

Each strategy strand has a leadership group which feeds into Senior Managers Network, who have a representative on the BUCS Board.

Each regional group has a staff and student chair that represents their region at national Advisory Group, enabling regional voice and member feedback to be discussed at national level. Each region also has a competitions representative that attends national Competitions Group, a forum which reports into Advisory Group.

Risk management

A risk management strategy is in place to review risks and the establishment of systems and procedures to mitigate those risks identified. The Directors are therefore able to report that any major strategic business or operational risks to which the company could be exposed are identified, reviewed and action taken to ensure that these risks are minimised.

Consideration has been given to the risks summarised below.

Area	Risk	Mitigation
Sport England funding	Funding may not be to the level identified	Programme delivery and resource attributed would need to be scaled back to redress this shortfall
FA funding	Funding may not be to the level identified	Programme delivery and resource attributed would need to be scaled back to redress this shortfall
Commercial revenue	Income from commercial activity may not achieve the target set	Delivery budgets across the business would need to be reduced/scaled back
BMS Project – CRM, BUCS Play, website	CRM: low user adoption, poor integration BUCS Play: poor user functionality or performance Website: poor user experience	Clear implementation plan. Reporting tools to take effective action for any issues. Additional consultation with members to prioritise correct issues

The BUCS executive has demonstrated to its Board that major strategic business or operational risks have been identified and will be monitored and reviewed on a regular basis and action taken to ensure they are minimised.

B. REVIEW OF THE YEAR

1. Summary

With 2018-19 marking the centenary of British university sport, BUCS has focussed on building for the future, with significant investment in digital services, including a new website and competition management platform. These platforms have integrated with a new CRM and finance accounting software. All platforms were scheduled to be launched by August 2019. Following a thorough consultation process, the Sport Review was also launched, creating a robust structure to enhance and grow the offering to student athletes in the future.

2018-19 was another year in which participation in BUCS leagues increased, with a continued trend for this increase to be more pronounced in female team sport. In the last eight years, the number of female teams has increased by 437 (26%), compared to 501 (20%) for male teams. The year also saw 123 British student athletes taking part in the World University Games in Russia in March and Italy in July, competing alongside athletes from over 50 countries, bringing home 11 medals.

The domestic championship was retained by Loughborough University for a 40th consecutive year and Hartpury University retained the flagship BUCS Super Rugby title for a 3rd consecutive year. 69 member institutions enrolled in BUCS UNiversal gym programme in its second year and over £159k from Sport England and £402k from The FA was distributed through BUCS to its members. Income from commercial partners fell slightly this year to £205k from £208k in 2018.

2. National Programme

- **Team sports.** 5,437 teams entered 855 leagues for the 2018-19 season, with 93% of the 30,000 fixtures completed. Growth was notable in several sports; indoor cricket (3%); futsal (7%) lacrosse (3%); and volleyball (2.5%). Gaelic football saw a significant decline in team entries, reducing the programme by 17%. Overall, there was a very slight increase in the number of teams (5 teams, 01%) entered into the national programme compared to the 2017-18 season.
- **Events.** There were 127 events delivered across 48 sports, with the total number of students entering rising to 33,522 from last year's total of 32,886. New venues were used for events including the University of Wolverhampton (boxing) and University of Exeter (cross country). Paracycling was introduced to the programme for the first time and para entries increased in athletics. Parasport is

an area that BUCS intends to grow in the coming seasons, with dedicated consultation forums held in September and November 2019 to help define the strategy.

- **BUCS Nationals.** The largest multisport event in the UK returned to Sheffield in February for the 10th year. More than 500 officials and volunteers helped facilitate the competition across eight sports. 6,000 students competed, including international stars such as Adam Peaty, Morgan Lake and James Wilby.
- **BUCS Big Wednesday.** This finals day returned to the University of Nottingham for the second successful year. 1,300 students took part across team 14 sports and 6 sport hubs, with 52 teams walking away with gold medals.
- **BUCS points table.** Loughborough University were the overall BUCS Champion University for the 40th consecutive year. The top five universities were as follows:

Institution	Points
1. Loughborough University	6,158
2. University of Nottingham	5,120
3. Durham University	4,507
4. University of Edinburgh	4,248
5. University of Exeter	3,747

- **Super Rugby** - The BUCS Super Rugby season concluded in April, with Hartpury University taking their third consecutive title. The league Minimum Operating Standards (MOS) and Minimum Delivery Standards (MDS) were reviewed and updated to reflect the development of the league over the past three seasons. The new standards will come into effect for the 2019-20, as part of the new three-year Business Plan for the programme.
- **Sport Review** – The objective of this review is to grow and enhance the national inter-university competition programme for all student athletes, at all levels. Cycle One of the process concluded in March, with a number of changes to the competitions programme being approved for implementation for the 2019-20 season. Cycle Two launched in April and will conclude in December, with the potential for any amendments in BUCS competitions implemented for the 2020-21 season.

As part of the Review, an analysis of 'Reward and Recognition' for member institutions was initiated in May, with the circulation of an initial insight survey to members. During 2019-20, this process will continue to analyse the framework within which universities and their student-athletes are rewarded for performance and participation, including the overall BUCS Points table referred to above.

- **Volunteers** - As ever, BUCS are indebted and very grateful to thousands of volunteers who provide their time and expertise to support staff to deliver such a range of opportunities. These include officials, referees, event volunteers and members of sports advisory groups and event management groups.

3. International Programme

The year saw British student athletes competing in the World University Games.

- **Winter Universiade** - In March, BUCS sent a team of 38 student athletes and 20 support staff to Krasnoyarsk in Russian Siberia to take part in 11 days of international competition between 3,000 competitors from over 50 countries, with the GB men's team taking the bronze medal in curling.
- **Summer Universiade** – In July, the 30th World University Summer Games in Naples, Italy, saw the GB team of 85 athletes win ten medals (three gold, four silver and four bronze), with several finals placings and personal bests also recorded.

4. Development

- **Physical Activity and Social and Recreational Sport**

- 69 universities across the UK signed up the BUCS UNiversal Gym membership for 2018-19. 98% of participating universities to the scheme have said it has added value to their gym offer.
- Six universities (Northumbria, Nottingham, Brunel, Sussex, Manchester and East Anglia) were successful in receiving the BUCS Physical Activity Excellence Award for 2018-19 – recognising their outstanding contribution towards encouraging physical activity in the HE sector.
- BUCS Active Phase 2 saw 20 projects delivered across 17 universities from January to May 2019. These focussed on inactive female students and using physical activity to tackle mental health. 5,062 students took part, of which 75% were female. Participant inactivity levels fell, and mental wellbeing increased significantly on the Shortened Warwick-Edinburgh Mental Well-Being scale. 82% of participants said that taking part in physical activity has helped with their university work.
- New Research was released on 'Understanding Sport and Physical Activity Habits of Students from Low Socio-Economic Groups'. This research has helped support BUCS with a third BUCS Active submission to Sport England for project delivery during the 2019-20 academic year.
- The inaugural BUCS Social and Recreation Activity Conference took place in March 2019 with over 90 delegates from BUCS members and other sport and physical activity organisations.
- 262 staff from member institutions are now part of the Physical Activity and Health & Fitness networks.

- **Inclusion**

- The BUCS Inclusion Strategy developed in conjunction with the BUCS Inclusion Board was launched in December 2018. Strategic areas include Mental Health, Diversity and Disability Sport.
- The BUCS Inclusion Development event was hosted at Aston University in November 2018 with over 50 delegates in attendance. The event was supported by the Activity Alliance, Stonewall and several other partners.
- Over 40 member institutions delivered activity programmes or shared best practice as part of BUCS This Girl Can Week in November 2018.
- 24 member institutions delivered new activity and programmes as part of the first BUCS Inclusion Week in March 2019. Delivery areas included female participation, disability sport, LGBT+ participation and mental health.

- **Professional and Workforce Development**

- Development events were hosted around the themes of Inclusion, Social Recreational Sport and Football and Futsal. Over 200 delegates attended these events.
- 420 delegates from over 100 member institutions attended BUCS Annual Conference and Awards Dinner in July at the University of the West of England which feature 40 keynote speeches and workshops.
- 143 delegates attended BUCS Winter Seminar at De Montfort University in December 2018. Keynote speakers included Simon Cohen and John Farnworth.
- Pilot events were held for a Level 1 HE activator qualification at De Montfort University, and the BUCS Student Leadership programme at Loughborough University.
- The BUCS Professional and Workforce Development Steering Group developed a BUCS leadership framework and a proposal for a BUCS mentoring programme.

4.1. Football Development

- BUCS secured £600,797 from the Football Association to support the development of Football and Futsal within the HE sector.

- 70 University Grassroots Hubs engaged 84,018 total participants including 64,424 HE students alongside 19,594 community participants.
- Investment continues to support the BUCS Football and Futsal competitions programme, with 899 affiliated teams playing in BUCS competitions, of which 237 are from Futsal. BUCS Futsal competitions are the largest male and female Futsal competitions in the country.
- University Grassroots Hubs engaged 4,565 volunteers that support the delivery of Football and Futsal, with over 984 qualified coaches, 742 qualified referees and 340 Student Activators supported.
- 22 Football and Futsal Network events were delivered that engaged 88 women presidents, 144 students and 192 staff from the HE sector.

4.2. Hockey Development

- Despite the Sport England funding for the programme ending in early 2018, continued investment from England Hockey meant that BUCS was able to extend the programme throughout the 2018-19 season. Since the appoint of a new Hockey Development Manager in January, the primary focus was the implementation of the new National Leagues due for launch in October 2019.

4.3. Tennis Development

- This LTA-funded programme supported the delivery of the BUCS Tennis programme, including organising, promoting and attending BUCS National League Super Weekends; delivering team finals (BUCS Big Wednesday); and managing the BUCS Individual Championships. BUCS Tennis has seen over 4% growth in the league competition since 2017, and fixture completion is above 90% for both genders.

5. Engagement, Marketing and Communications

- A significant focus in 2018-19 was on producing engaging online content. Highlights include:
 - Increasing broadcast output, with the highest number of sports (11) ever streamed in one season on BUCS Facebook and YouTube channels. All streams reached a combined 372,000 views and a collective 2,100,000 minutes watched. BUCS Super Rugby saw 23 fixtures live streamed to an audience of 989,000 viewers.
 - Increasing engagement on social media, with highlights including 1.5 million impressions on Twitter in the month of August and BUCS Instagram reaching 10,000 followers in February.
 - Delivering key components of the digital evolution, including a new website, CRM system and email service platform.
 - Developing new sub-brands, including 'BUCS Play' – the mobile and desktop application competition management platform – and 'GB Students' for student athletes attending the World University Games.

6. Commercial partnerships

- BUCS worked with 25 commercial organisations in 2018-19, closely aligning their needs to a range of BUCS assets. We raised over £200,000 in income; developed nine multi-year partnerships and increase current partners engagement with BUCS. The development of the digital assets and growth in sport programmes places BUCS in a strong position to further develop its partnership portfolio, and 2019-20 will focus on multi-year partnerships to provide the organisation with sustainable income to benefit member staff and students.

7. Centenary

- 2019 marks the centenary of British university sport. To celebrate, a logo was created with special editions made for each founding ten institution. The organisation hosted a centenary celebration at St James' Palace, with BUCS patron, HRH The Princess Royal, in attendance. The BUCS Hall of Fame was launched, recognising the success of individuals who have excelled from the sector. In total, 11 individuals have so far been inducted, including Sir Rodger Bannister and Dr Deng Yaping.

8. Award winners

Each year BUCS recognises outstanding achievements with awards presented at an Awards Dinner held at the annual conference. Winners in 2019 were:

Overall BUCS Champion University	Loughborough University
Most Improved University	University of Stirling
Sportsman of the Year	Duncan Scott – University of Stirling
Sportswoman of the Year	Hayley Mills – University of Nottingham
Team of the Year	Men's Waterpolo – Manchester Metropolitan University
Club of the Year	Women's Rugby Club – Lancaster University
Student Volunteer of the Year	Aymun Khan – University of Nottingham
Workforce Programme of the Year	University of Nottingham
Participation Programme of the Year	University of Nottingham
Take A Stand Award	De Montfort University
Chris Potter Sports Bursary	Hugh Braidwood – University of Edinburgh
Unsung Hero	Bryn Clark – University of Hertfordshire
AD Munrow Outstanding Contribution	Brian Ewing – University of Dundee
Profile & Influence Award	Cardiff Met Sport TV – Cardiff Metropolitan University
Dan Porter Award	Claudia Burrough – St Mary's University
BUCS Staff Award	Jenny Morris

C. FUTURE DIRECTION

The organisation is at a pivotal point. Services provided to members grew in the period 2015 – 2018, whilst the underlying operational and digital infrastructure did not keep pace. To address this, 2018 and 2019 saw significant investment from reserves in technology and staff. The focus of the organisation now is to utilise this technology to improve online and mobile app services to students, facilitate data-driven decision-making, raise the organisation's profile and deliver revenue to support growth. The business will also continue to improve efficiency, evolve and grow sporting competitions and opportunities to student athletes, in line with the outcomes of the Sport Review. To deliver these improvements:

- The development, national and international programmes will fall under the responsibility of a new Delivery Directorate, to provide strategic direction, increased efficiency and to enhance the quality of opportunities to students.
- The Sport Review will continue to review and enhance the provision of competition to student athletes, with Cycle Two due for completion in December 2019.
- The principles applied to resources directed to international sport as defined in the International Review 2018 will be evaluated alongside the commercial value and opportunities related to the programme.
- The newly formed Engagement Team will work closely with marketing and communication and commercial functions to raise profile and increase commercial revenue.
- The Business Services team will build on the efficiencies delivered in FY19 by reviewing core business processes, especially in the IT and finance areas, to reduce costs and improve customer service.

It is important that this is delivered within the confines of fiscal prudence. The current five-year budget and cashflow approved by the Board in July 2019, reflects resources required to deliver this. The FY20 budget forecasts a deficit of £237k, which is in line with proposals agreed by the Board in November 2018. This deficit is largely due to additional expenditure on staff and other resources to exploit the new digital platforms and to depreciation costs associated with the investment in technology that was capitalised in FY18 and FY19.

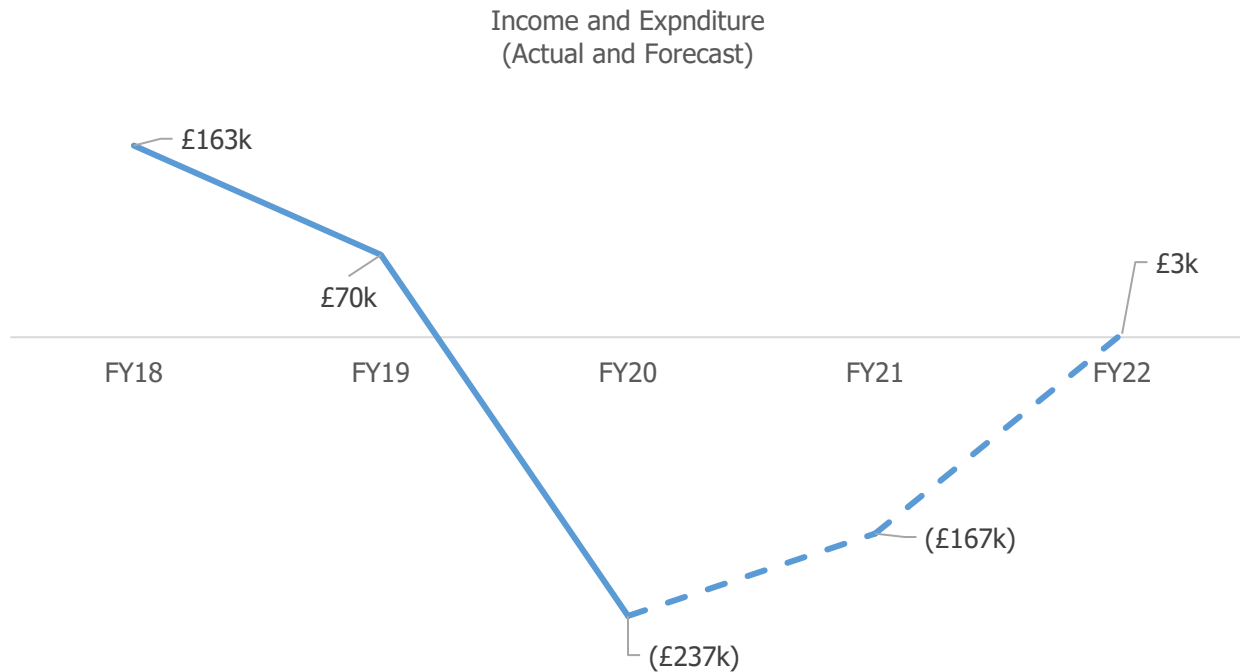
The business plan shows indicative commercial income growing from FY20 onwards to reduce the annual operating deficit over three years, with the organisation returning an operating surplus from FY22 onwards.

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TRUSTEES' REPORT

for the year ended 31 July 2019

See forecast summary overleaf.



Quarterly reports will be provided to the Board to assess the position and request corrective action where necessary.

D. FINANCIAL OVERVIEW

Income

Income for the Group for the year was £4,969,522 (2018: £4,666,075). Funding is obtained from a wide range of sources reflecting the diversity of the organisation. The principal funding sources are:

- Entry fees for teams and individuals events - £1.7m
- Affiliation fees from participating universities and colleges - £1.1m
- Grants from National Governing Bodies (NGBs) - £810k
- Grants from Sport England - £300k
- Commercial partners - £200k

Expenditure

Expenditure for the Group for the year totalled £4,934,597 (2018: £4,529,575) and was fully applied in accordance with the organisation's primary objective of providing a wide range of sporting opportunities in higher education. Principal areas of expenditure include:

- Direct delivery costs - £2.1m
- Staff costs, including recruitment - £1.4m
- Operations and overheads - £480k
- Marketing, communications and partners – £96k

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for the year ended 31 July 2019

Balance sheet

Funds employed at the balance sheet at 31 July 2019 totalled £1,783,701 (2018: £1,713,639), as shown below.

	2019	2018
Restricted funds	2,602	4,051
Unrestricted funds		
General – other	451,881	372,195
General - revaluation reserve	670,670	677,512
Designated	658,548	659,881
Total funds	1,783,701	1,713,639

Funds of £2,602 (2018: £4,051) were held in restricted funds; £1,122,551 (2018: £1,049,707) in general reserves; and £646,756 (2018: £654,023) in a designated property fund, which is maintained to ensure the organisation can continue to be accommodated.

Therefore, the level of unrestricted funds at 31 July 2019 was £1,781,009 (2018: £1,709,588), leaving free reserves of £39,113 (2018: £316,345). The reduction in free reserves from 2018 is due to the investment in intangible assets associated with the digital platforms.

Reserves policy

Given the reasonably assured income stream from the membership (£3.4m/72% in 2019) and the valuation of the property (£1.4m in 2014), £300,000 is considered a prudent amount to maintain as free reserves for general operations. This is to absorb setbacks and manage change, should a major income stream fail. Having been drawn upon to fund the digital programme in 2018-19, this amount will be built back up from financial year 2022 and will be reached by the end of financial year 2025.

Other reserves could be maintained for specific projects, such as replacement of IT infrastructure or the development of new technologies. In the short term, any funds for this purpose would be included within free reserves. Once a proposal is more likely and costs can be forecast, funds should be designated.

Value in kind

Donated services were received by BUCS during the period and have been included in the income and expenditure account, where they can be reasonably quantified.

Investment policy and performance

There is no restriction on the company's power to invest. The company's stocks and shares are currently held in two funds in the Charities Organisation Investment Fund (COIF), with a policy of low to medium risk over a short to medium term. Over the last ten years, the Investment Fund has delivered an average return of 11.5% pa after fees with a current balance of £413,357 and the Property Fund has returned 10.2% annualised after fees, with a current balance of £51,741. The Directors will review the investment policy, in line with the financial strategy.

Statement as to the disclosure of information to Auditor

The Directors who were in office on the date of the approval of these financial statements have confirmed that as far as they are aware there is relevant audit information of which the auditors are unaware. Each of the Directors has confirmed that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

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Auditor

The auditor, RSM UK Audit LLP, Chartered Accountants, has indicated its willingness to continue in office. This report is prepared in accordance with the provisions applicable to companies entitled to the small companies exemptions.

Approved by the Directors onand signed by:

Professor Sir Ian Diamond
Chair

Statement of Trustees' Responsibilities

The Trustees – who are also Directors of British Universities & Colleges Sport Limited for the purposes of company law – are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing those financial statements, the Trustees are required to:

- a) select suitable accounting policies and then apply them consistently;
- b) observe the methods and principles in the Charities SORP;
- c) make judgements and accounting estimates that are reasonable and prudent;
- d) state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

British Universities & Colleges Sport Limited

INDEPENDENT AUDITOR'S REPORT

for the year ended 31 July 2019

Opinion on financial statements

We have audited the financial statements of British Universities & College Sports Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 July 2019 which comprise the Group and Parent Charitable Company Income and Expenditure Account, the Group and Parent Charitable Company Balance Sheets, the Group Charitable Company Cash Flow Statements and notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 July 2019; and of the group's and the parent charitable company's incoming resources and application of resources, including their income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006, the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We have been appointed auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005, section 152 of the Charities Act 2011 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report of the Trustees other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and,

British Universities & Colleges Sport Limited

INDEPENDENT AUDITOR'S REPORT

for the year ended 31 July 2019

in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken during the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and its environment obtained during the audit, we have not identified material misstatements in the Trustees' Report

We have nothing to report in respect of the following matters where the Companies Act 2006, the Charities Act 2011 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the parent charitable company has not kept sufficient, proper and adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Trustees' Report.

Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees' responsibilities set out on page 16 the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

British Universities & Colleges Sport Limited

INDEPENDENT AUDITOR'S REPORT

for the year ended 31 July 2019

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made exclusively to the members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Charities Act 2011. Our audit work has been undertaken so that we might state to the members and the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, its members as a body, and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Kerry Gallagher (Senior Statutory Auditor)
For and on behalf of RSM UK AUDIT LLP, Statutory Auditor
Chartered Accountants
Davidson House
Forbury Square
Reading
Berkshire
RG1 3EU

Date:

RSM UK Audit LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

British Universities & Colleges Sport Limited

 CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE
 ACCOUNT

for the year ended 31 July 2019

	<i>Note</i>	Unrestricted funds £	Restricted funds £	2019 Total Funds £	Unrestricted funds £	Restricted funds £	2018 Total Funds £
Income							
<i>Donations and legacies</i>							
Donations		5,867	-	5,867	-	-	-
Value in kind	4	115,376	-	115,376	160,167	-	160,167
<i>Income from charitable activities</i>							
	5	3,335,410	1,116,419	4,451,829	3,158,465	932,901	4,091,366
<i>Trading activities</i>							
Commercial activities		205,069	-	205,069	208,486	-	208,486
Conference		175,640	-	175,640	184,948	-	184,948
Interest and investment income	7	15,741	-	15,741	21,108	-	21,108
Total income		3,853,103	1,116,419	4,969,522	3,733,174	932,901	4,666,075
Expenditure							
Charitable activities	8	3,446,721	1,117,868	4,564,589	3,180,161	936,168	4,116,330
Raising funds	8	370,008	-	370,008	413,245	-	413,245
Total expenditure		3,816,729	1,117,868	4,934,597	3,593,407	936,168	4,529,575
Net (expenditure) / income and net movement in funds in the year before transfers and gains on investments							
		36,374	(1,449)	34,925	139,767	(3,267)	136,500
Gains on investments	13a	35,137	-	35,137	26,039	-	26,039
Net (expenditure) / income		71,511	(1,449)	70,062	165,806	(3,267)	162,539
Reconciliation of funds							
Total funds brought forward		1,709,588	4,051	1,713,639	1,543,782	7,318	1,551,100
Total funds carried forward		1,781,099	2,602	1,783,701	1,709,588	4,051	1,713,639

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

British Universities & Colleges Sport Limited

CONSOLIDATED BALANCE SHEET

for the year ended 31 July 2019

	<i>Notes</i>	2019 £	2018 £
FIXED ASSETS			
Tangible fixed assets	<i>11</i>	1,280,382	1,287,441
Intangible assets	<i>12</i>	427,921	105,802
Investments	<i>13</i>	480,097	444,960
Trophies	<i>14</i>	33,593	34,432
		2,221,993	1,872,635
CURRENT ASSETS			
Debtors	<i>15</i>	213,875	550,036
Cash at bank and in hand		282,583	230,270
		496,458	780,306
CREDITORS: amounts falling due within one year	<i>16</i>	(904,433)	(909,857)
NET CURRENT (LIABILITIES)		(407,975)	(129,551)
Provision for liabilities	<i>17</i>	(30,317)	(29,445)
TOTAL ASSETS LESS CURRENT LIABILITIES		1,783,701	1,713,639
FUNDS:			
Restricted funds	<i>19</i>	2,602	4,051
Unrestricted funds:			
General - other	<i>20</i>	451,881	372,195
General - revaluation reserve	<i>20</i>	670,670	677,512
Designated	<i>21</i>	658,548	659,881
		1,783,701	1,713,639

These financial statements have been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The financial statements on pages 20 to 54 were approved by the board and authorised for issue and signed on its behalf by:

Professor Sir Ian Diamond
Chairman

Date:

British Universities & Colleges Sport Limited
 CHARITY ONLY - STATEMENT OF FINANCIAL ACTIVITIES
 for the year ended 31 July 2019

	<i>Note</i>	Unrestricted funds £	Restricted funds £	2019 Total Funds £	Unrestricted funds £	Restricted funds £	2018 Total Funds £
Income							
<i>Donations and legacies</i>							
Donations		3,467	-	3,467	-	-	-
Value in kind	4	115,376	-	115,376	160,167	-	160,167
Gift aid donation from subsidiary		-	-	-	20,669	-	20,669
<i>Income from charitable activities</i>							
	5	3,335,410	1,116,419	4,451,829	3,158,464	932,901	4,091,365
Interest and investment income	7	15,741	-	15,741	21,108	-	21,108
Total income		3,469,994	1,116,419	4,586,413	3,360,408	932,901	4,293,309
Expenditure							
Charitable activities	8	3,442,009	1,117,868	4,559,877	3,159,113	936,168	4,095,281
Raising funds	8	-	-	-	2,066	-	2,066
Total expenditure		3,442,009	1,117,868	4,559,877	3,161,179	936,168	4,097,347
Net (expenditure) / income and net movement in funds in the year before transfers and gains on investments							
		27,985	(1,449)	26,536	199,229	(3,267)	195,962
Gains on investments	13a	35,137	-	35,137	26,039	-	26,039
Net (expenditure) / income		63,122	(1,449)	61,673	225,268	(3,267)	222,001
Reconciliation of funds							
Total funds brought forward		1,756,176	4,051	1,760,227	1,530,908	7,318	1,538,226
Total funds carried forward		1,819,298	2,602	1,821,900	1,756,176	4,051	1,760,227

The statement of financial activities includes all gains and losses recognised in the year.
 All income and expenditure derive from continuing activities.

British Universities & Colleges Sport Limited

CHARITY ONLY – BALANCE SHEET

as at 31 July 2019

	<i>Notes</i>	2019 £	2018 £
FIXED ASSETS			
Tangible fixed assets	<i>11</i>	1,279,508	1,286,129
Intangible assets	<i>12</i>	147,806	16,481
Investments	<i>13</i>	480,197	445,060
Trophies	<i>14</i>	33,593	34,432
		1,941,104	1,782,102
CURRENT ASSETS			
Debtors	<i>15</i>	426,135	469,530
Cash at bank and in hand		193,764	162,161
		619,899	631,691
CREDITORS: amounts falling due within one year	<i>16</i>	(708,786)	(624,121)
NET CURRENT (LIABILITIES) / ASSETS		(88,887)	7,570
Provision for liabilities	<i>17</i>	(30,317)	(29,445)
TOTAL ASSETS LESS CURRENT LIABILITIES		1,821,900	1,760,227
FUNDS:			
Restricted funds	<i>19</i>	2,602	4,051
Unrestricted funds:			
General - other	<i>20</i>	490,080	418,783
General - revaluation reserve	<i>20</i>	670,670	677,512
Designated	<i>21</i>	658,548	659,881
		1,821,900	1,760,227

These financial statements have been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The financial statements on pages 20 to 54 were approved by the board and authorised for issue and signed on its behalf by:

Professor Sir Ian Diamond

Chairman

Date:

British Universities & Colleges Sport Limited

CASH FLOW STATEMENT

for the year ended 31 July 2019

	Group		Charity	
	2019	2018	2019	2018
	£	£	£	£
Operating activities				
Net income for the year	70,062	162,539	61,673	222,001
Adjustments for:				
Depreciation and amortisation charges	37,405	52,654	30,709	47,884
Gains on investments	(35,137)	(26,039)	(35,137)	(26,039)
Dividends, interest and rents from investment	(15,741)	(21,108)	(15,741)	(21,108)
Decrease/(increase) in debtors (Decrease)/increase in creditors	336,161 (5,424)	46,478 (140,557)	43,395 84,665	112,951 (370,075)
Increase/(decrease) in provisions	872	(7,287)	872	(7,287)
Net cash provided by operating activities	388,198	66,680	170,436	(41,673)
Investing activities				
Dividends, interest and rents from investments	15,741	21,108	15,741	21,108
Purchase of property, plant and equipment	(351,626)	(117,495)	(154,574)	(31,035)
Net cash used in investing activities	(335,885)	(96,387)	(138,833)	(9,927)
Increase/(decrease) in cash and cash equivalents in the year	52,313	(29,707)	31,603	(51,600)
Cash and cash equivalents at beginning of year	230,270	259,977	162,161	213,761
Cash and cash equivalents at end of year	282,583	230,270	193,764	162,161
Analysis of cash and cash equivalents:				
Cash in hand	282,583	230,270	193,764	162,161
Total cash and cash equivalents	282,583	230,270	193,764	162,161

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

1 General information

The Charity is limited by guarantee and has no share capital. The registered office is 20-24 King's Bench Street, London SE1 0QX. The Charity is registered under the following: Charity number 1126863, Charity number 06483060, Scottish Charity number SC041947.

The financial statements have been presented in Pounds Sterling, as this is the currency of the primary economic environment in which the charity operates and are rounded to the nearest pound.

2 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Charities Act 2011, UK Generally Accepted Practice as it applies from 1 January 2015 and the Companies Act 2006.

British Universities & Colleges Sport Limited meets the definition of a public benefit entity under FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the charity's accounting policies (see note 3).

The following principal accounting policies have been applied:

Basis of consolidation

The consolidated financial statements incorporate those of British Universities & Colleges Sport Limited and its subsidiary undertaking, BUCS Trading Limited for the year. All financial statements consist of the year to 31 July 2019.

Going concern

The Directors have considered the group and charity's cash flow requirements for the 12-month period from the date of approval of these financial statements and believe that they will be able to pay their debts as they fall due for at least that period. Therefore, these financial statements have been prepared on the going concern basis.

Income

All income, including government grants, is included in the income and expenditure account when the charity is legally entitled to the income, it is probable that the income will be received, and the amount can be quantified with reasonable accuracy.

Fines are recognised in the year that they are calculated.

Interest on funds held on deposit included when receivable and the amount can be measured reliably by the charity; this is usually upon notification of the interest paid or payable by the bank.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category, it includes any VAT which cannot be fully recovered. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required, and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Cost of raising funds are those costs incurred in trading activities that raise funds.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

- Charitable expenditure comprises those costs in the delivery of activities and services for its beneficiaries and include directly allocated costs and an apportionment of support costs.
- Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's activities. These costs have been allocated based on direct costs, as set out in Note 8.

Grants payable are payments made to third parties in the furtherance of the charitable objects of the charity. In the case of an unconditional grant offer this is accrued once the recipient has been notified of the grant award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year grant. Grants awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the grant and any remaining unfulfilled conditions attaching to that grant is outside the control of the charity.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Directors in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Directors for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income and gains are allocated to the appropriate fund.

Tangible fixed assets

Fixed assets are stated at historical cost. Minor additions or those costing below £500 are not capitalised.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is provided on all tangible fixed assets in order to reduce by annual instalments the value of the tangible assets over their estimated useful lives. Depreciation is provided for using the straight-line method at the following rates:-

- Leasehold Buildings - over the life of the lease
- Computer equipment - over 3 years, straight line
- Fixtures and fittings - over 6 years, straight line
- Office equipment - over 3 years, straight line

The Charity has taken advantage of the transitional arrangements on adoption of FRS 102 and have revalued the land and buildings at that date to become deemed cost under FRS 102.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of comprehensive income.

Intangible fixed assets and depreciation

Intangible fixed assets are initially recognised at cost. After recognition, under the cost model, intangible fixed assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

All intangible fixed assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years. Amortisation is provided on all intangible fixed assets in order to reduce by annual instalments the value of the assets over their estimated useful lives.

The estimated useful lives range as follows:

- Software - over 3 years, straight line
- Digital systems - over 3 or 5 years, straight line
- Assets under construction - not amortised

Trophies

Trophies are items which are in the possession of the charity and were created for use in sporting activities and continue to be used for this purpose. The charity maintains stewardship by keeping a full inventory and has no intention of disposing of any of the trophies so long as this use continues. The trophies are valued at cost less accumulated depreciation. The trophies are considered for impairment on a regular basis and any impairment is charged to the income and expenditure account. Depreciation has been applied over a period of 50 years.

Listed investments

Investments are stated at market value at the balance sheet date. The income and expenditure account includes the net gains and losses arising on revaluations and disposals throughout the year.

Investment in subsidiary and unlisted investments are held at cost and are reviewed for impairment annually, with any impairment taken to the income and expenditure account.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Financial instruments

The charity only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the charity would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset, and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Foreign currency transactions

Foreign currency transactions are included at the rate of exchange prevailing at the date they occurred. All differences are taken to the Income and expenditure account.

Pension costs

The charity contributes to employees' individual personal pension schemes, a variable group pension plan with the National Provident Institution on a defined contribution basis and to the Universities Superannuation Scheme ("USS"), which is a defined benefit scheme.

Contributions to all schemes are charged on the basis of the amount the charity has agreed to contribute in the year.

The institution participates in the Universities Superannuation Scheme (USS). With effect from 1 October 2016, the scheme changed from a defined benefit only pension scheme to a hybrid pension scheme, providing defined benefits (for all members), as well as defined contribution benefits. The assets of the scheme are held in a separate trustee administered fund. Because of the mutual nature of the scheme, the assets are not attributed to individual institutions and a scheme-wide contribution rate is set. The institution is therefore exposed to actuarial risks associated with other institutions' employees and is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. As required by Section 28 of FRS102 'Employee benefits', the institution therefore financial statements for the scheme as if it were a wholly defined contribution scheme. As a result, the amount charged to the income and expenditure account represents the contributions payable to the scheme. Since the institution has entered into an agreement (the Recovery Plan) that determines how each employer within the scheme will fund the overall deficit, the institution recognises a liability for the contributions payable that arise from the agreement (to the extent that they relate to the deficit) and therefore an expense is recognised.

Valuation of donated services

Pro bono services received are recorded as income at estimated market value and included under the relevant expense heading in the Income and expenditure account. These are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from these by the Charity of the item is probable and economic benefit can be measured reliably. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain the services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt.

Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor, are charged against profits on a straight-line basis over the period of the lease.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

3 Judgements in applying accounting policies and key sources of estimation uncertainty

In applying the charity's accounting policies, the Directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. The directors make such decisions on the basis of the most relevant and reliable evidence available at the time, which may include factors such as historical experience. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ. The estimates and underlying assumptions are reviewed on an ongoing basis and are also applied to future periods where it is appropriate to do so.

The Directors do not consider that any of the judgements which they have made in the preparation of these financial statements are key to the financial statements overall.

Estimates and assumptions which the Directors have made which are key to the financial statements are discussed below.

Recoverability of debtors

The charity establishes a provision for debtors that are estimated not to be recoverable. When assessing recoverability, the trustees consider factors such as the aging of debtors, past experience of recoverability, and the credit profile of individual or groups of customers.

4 Value in kind

	GROUP		CHARITY	
	Year ended 31 July 2019 £	Year ended 31 July 2018 £	Year ended 31 July 2019 £	Year ended 31 July 2018 £
Sports equipment	66,465	80,388	66,465	80,388
Sports venues	48,911	79,779	48,911	79,779
	115,376	160,167	115,376	160,167

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

5 Income from charitable activities**GROUP**

	Unrestricted funds £	Restricted funds £	2019 Total funds £	Unrestricted funds £	Restricted funds £	2018 Total funds £
Domestic programmes	1,812,847	49,749	1,862,596	1,718,748	76,180	1,794,928
Performance sport	281,175	122,209	403,384	277,480	9,005	286,485
Development	14,430	323,250	337,680	22,892	242,540	265,432
Football development	-	604,267	604,267	4,840	588,176	593,016
Hockey development	11,500	16,944	28,444	10,940	17,000	27,940
Affiliation fees	1,105,595	-	1,105,595	1,043,665	-	1,043,665
Other income	109,863	-	109,863	79,899	-	79,899
	3,335,410	1,116,419	4,451,829	3,158,465	932,901	4,091,366

CHARITY

	Unrestricted funds £	Restricted funds £	2019 Total funds £	Unrestricted funds £	Restricted funds £	2018 Total funds £
Domestic programmes	1,812,847	49,749	1,862,596	1,718,748	76,180	1,794,928
Performance sport	281,175	122,209	403,384	277,480	9,005	286,485
Development	14,430	323,250	337,680	22,892	242,540	265,432
Football development	-	604,267	604,267	4,840	588,176	593,016
Hockey development	11,500	16,944	28,444	10,940	17,000	27,940
Affiliation fees	1,105,595	-	1,105,595	1,043,665	-	1,043,665
Other income	109,863	-	109,863	79,898	-	79,898
	3,335,410	1,116,419	4,451,829	3,158,463	932,902	4,091,365

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

6 Grant income

	GROUP		CHARITY	
	Year ended 31 July 2019	Year ended 31 July 2018	Year ended 31 July 2019	Year ended 31 July 2018
	£	£	£	£
Archery GB	212	-	212	-
British Canoeing	850	-	850	-
British Curling	20,200	-	20,200	-
British Gymnastics	-	3,755	-	3,755
British Rowing	14,415	-	14,415	-
British Shooting	1,750	-	1,750	-
British Swimming	9,450	-	9,450	-
British Universities Ice Hockey Association	45,715	-	45,715	-
British Weightlifting	2,484	-	2,484	-
England Basketball	6,100	-	6,100	-
England Hockey	8,000	15,000	8,000	15,000
England Squash	4,285	-	4,285	-
Hockey Wales	-	1,000	-	1,000
National Ice-Skating Association	1,650	-	1,650	-
Physical activity and health	-	500	-	500
R&A Foundation	12,543	41,380	12,543	41,380
Rugby Football Union	13,021	15,000	13,021	15,000
Scottish Hockey	-	1,000	-	1,000
Sport England	303,714	242,539	303,714	242,539
Swim England	28,480	-	28,480	-
The Football Association	600,797	588,177	600,797	588,177
Tennis Foundation	28,050	24,550	28,050	24,550
Other grant income	14,703	-	14,703	-
	1,116,419	932,901	1,116,419	932,901

All of the above grants were received to support sporting activities and there were no unfulfilled conditions relating to these grants at 31 July 2019 (2018: none).

7 Interest and investment income

	GROUP		CHARITY	
	Year ended 31 July 2019	Year ended 31 July 2018	Year ended 31 July 2019	Year ended 31 July 2018
	£	£	£	£
Bank interest, dividends and other income	15,741	21,108	15,741	21,108
	15,741	21,108	15,741	21,108

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

8 Expenditure

GROUP	Direct costs	Support costs	Year ended
	£	£	31 July 2019
			£
Raising funds			
Commercial activities	87,081	46,045	133,126
Conference	154,950	81,932	236,882
Total raising funds	242,031	127,977	370,008
Charitable activities			
Domestic programmes	1,989,724	461,490	2,451,214
Performance sport	559,337	130,295	689,632
Development	375,993	87,177	463,170
Football development	576,550	133,661	710,211
Hockey development	24,618	5,707	30,325
Member support	70,713	16,392	87,105
Other expenditure	107,336	25,596	132,932
Total charitable activities	3,704,271	860,318	4,564,589
Total expenditure	3,946,302	988,295	4,934,597

GROUP	Direct costs	Support costs	Year ended
	£	£	31 July 2018
			£
Raising funds			
Commercial activities	127,487	45,233	172,720
Conference	160,037	80,488	240,525
Total raising funds	287,524	125,721	413,245
Charitable activities			
Domestic programmes	1,854,590	351,567	2,206,157
Performance sport	515,547	98,477	614,024
Development	313,195	65,917	379,112
Football development	585,298	100,758	686,056
Hockey development	41,638	4,302	45,940
Member support	95,778	12,358	108,136
Other expenditure	55,725	21,180	76,905
Total charitable activities	3,461,771	654,559	4,116,330
Total expenditure	3,749,295	780,280	4,529,575

Support costs are allocated based on a percentage of direct costs.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

8 Expenditure (continued)

Support costs	2019	2018
Staff costs	502,304	255,955
Staff related costs	41,928	33,372
Information communications technology	123,024	76,550
Marketing, PR and media	98,667	21,177
Office costs	76,719	59,743
Accounting fees	71,656	84,571
Bad debts	(75,649)	130,947
Depreciation and amortisation	37,404	52,656
Other costs	44,990	23,990
Insurance	13,261	15,598
Governance costs	53,991	25,721
Total support costs	988,295	780,280

Governance costs	2019	2018
Audit fees	26,350	22,250
Trustee expenses	10,412	3,471
Other governance costs	17,229	-
Total governance costs	53,991	25,721

Within governance costs is an amount of £26,350 relating to the audit fees of British Universities and Colleges Sport Limited and BUCS Trading Limited (2018: £22,250)

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

8 Expenditure (continued)

CHARITY ONLY

	Direct costs £	Support costs £	Year ended 31 July 2019 £
Raising funds			
Commercial activities	-	-	-
Conference	-	-	-
Total raising funds	-	-	-
Charitable activities			
Domestic programmes	1,988,876	461,426	2,450,302
Performance sport	557,199	129,272	686,471
Development	375,933	87,218	463,151
Football development	576,515	133,754	710,269
Hockey development	24,618	5,712	30,330
Member support	70,713	16,405	87,118
Other expenditure	107,335	24,901	132,236
Total charitable activities	3,701,189	858,688	4,559,877
Total expenditure	3,701,189	858,688	4,559,877

CHARITY ONLY

	Direct costs £	Support costs £	Year ended 31 July 2018 £
Raising funds			
Commercial activities	2,214	-	2,214
Conference	(148)	-	(148)
Total raising funds	2,066	-	2,066
Charitable activities			
Domestic programmes	1,843,448	346,116	2,189,564
Performance sport	513,440	96,401	609,841
Development	312,591	58,691	371,282
Football development	585,298	109,892	695,190
Hockey development	95,778	17,983	113,761
Member support	41,638	7,818	49,456
Other expenditure	55,726	10,461	66,187
Total charitable activities	3,447,919	647,632	4,095,281
Total expenditure	3,449,985	647,362	4,097,347

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

8 Expenditure (continued)

Support costs	2019	2018
Staff costs	502,304	255,955
Staff related costs	40,655	31,752
Information communications technology	78,085	50,312
Marketing, PR and media	16,247	5,713
Office costs	72,564	59,742
Accounting fees	51,734	61,177
Bad debts	(43,209)	77,929
Depreciation and amortisation	30,708	47,884
Other costs	44,064	19,079
Insurance	12,228	15,598
Governance costs	53,308	22,221
Total support costs	858,688	647,362

Governance costs	2019	2018
Audit fees	22,750	18,750
Trustee expenses	10,412	3,471
Other governance costs	20,146	-
Total governance costs	53,308	22,221

Within governance costs is an amount of £22,750 relating to the audit fees of British Universities and Colleges Sport Limited and BUCS Trading Limited (2018: £18,750)

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

9 Staff costs

	31 July 2019	31 July 2018
	£	£
Total staff costs comprise the following:		
Wages and Salaries	1,153,451	1,060,551
Social security costs	109,962	102,896
Pension costs	67,338	57,790
	<u>1,330,751</u>	<u>1,221,237</u>

	No.	No.
The monthly average number of employees in the year was	<u>36</u>	<u>34</u>

The number of employees whose emoluments for the year (including benefits in kind but excluding pension contributions) fell within the following bands were:

	No.	No.
Between £60,001 - £70,000	-	1
Between £70,001 - £80,000	1	1
Between £80,001 - £90,000	<u>1</u>	<u>-</u>

Pension contributions of £29,995 (2018: £26,344) were made in relation to the above employees. No trustees received remuneration during either year.

The key management personnel of the parent charity comprise the trustees, the chief executive officer, the heads of Sports Programme, Sports Development, Sponsorship and Marketing and International. The total employee benefits of the key management personnel of the charity were £294,861 (2018: £327,922) and the Employers national insurance contribution in relation to these employees were £29,093 (2018: £32,038).

The key management personnel of the group are those of the charity and the key management personnel of its wholly owned subsidiary BUCS Trading Limited. There are no additional staff within BUCS Trading Limited.

The Charity's directors were not paid remuneration from the Charity (2018: £nil). During the year, directors were reimbursed for travel expenses amounting to £4,609 (2018: £2,085).

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

10 Grants paid to Institutions

The following grants were paid during the year:

Institution	Purpose of grant	2019 £
Grassroots Hub Grant		
Anglia Ruskin University (Cambridge)	Grassroots Hub Grant	1,000
Anglia Ruskin University (Chelmsford)	Grassroots Hub Grant	1,000
Aston University	Grassroots Hub Grant	1,000
Bishop Grosseteste	Grassroots Hub Grant	1,000
Bournemouth University	Grassroots Hub Grant	5,000
Brunel University	Grassroots Hub Grant	1,000
Buckinghamshire New University	Grassroots Hub Grant	1,000
Canterbury Christchurch University	Grassroots Hub Grant	1,000
Chichester University	Grassroots Hub Grant	5,000
Coventry University	Grassroots Hub Grant	1,000
Durham University	Grassroots Hub Grant	20,000
Edgehill University	Grassroots Hub Grant	1,000
Goldsmiths University, London	Grassroots Hub Grant	1,000
Hartpury University Centre	Grassroots Hub Grant	1,000
Keele University	Grassroots Hub Grant	1,000
Leeds Trinity University	Grassroots Hub Grant	1,000
Leeds Beckett University	Grassroots Hub Grant	1,000
Loughborough University	Grassroots Hub Grant	20,000
Manchester Metropolitan University (Manc)	Grassroots Hub Grant	20,000
Middlesex University	Grassroots Hub Grant	5,000
Newcastle University	Grassroots Hub Grant	1,000
Northumbria University	Grassroots Hub Grant	20,000
Nottingham Trent University	Grassroots Hub Grant	5,000
Queen Mary, University of London	Grassroots Hub Grant	5,000
Roehampton University	Grassroots Hub Grant	1,000
Royal Holloway, University of London	Grassroots Hub Grant	5,000
Sheffield Hallam University	Grassroots Hub Grant	18,000
Southampton Solent University	Grassroots Hub Grant	10,000
St Marys University	Grassroots Hub Grant	1,000
Staffordshire University	Grassroots Hub Grant	1,000
Teesside University	Grassroots Hub Grant	5,000
University of Bath	Grassroots Hub Grant	1,000
University of Bedfordshire	Grassroots Hub Grant	5,000
University of Birmingham	Grassroots Hub Grant	20,000
University of Brighton	Grassroots Hub Grant	1,000
University of Bristol	Grassroots Hub Grant	5,000
University of Central Lancashire	Grassroots Hub Grant	20,000
University of Cumbria	Grassroots Hub Grant	1,000
University of Derby	Grassroots Hub Grant	1,000
University of East Anglia	Grassroots Hub Grant	1,000
University of Exeter	Grassroots Hub Grant	1,000
University of Gloucestershire	Grassroots Hub Grant	20,000
University of Hertfordshire	Grassroots Hub Grant	5,000
University of Huddersfield	Grassroots Hub Grant	1,000
University of Hull	Grassroots Hub Grant	20,000
University of Kent	Grassroots Hub Grant	1,000

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

University of Leeds	Grassroots Hub Grant	5,000
University of Leicester	Grassroots Hub Grant	1,000
University of Lincoln	Grassroots Hub Grant	1,000
University of Liverpool	Grassroots Hub Grant	5,000
University of Manchester	Grassroots Hub Grant	20,000
University of Nottingham	Grassroots Hub Grant	20,000
University of Plymouth	Grassroots Hub Grant	1,000
University of Portsmouth	Grassroots Hub Grant	20,000
University of Salford	Grassroots Hub Grant	1,000
University of Sheffield	Grassroots Hub Grant	1,000
University of St Mark & St John	Grassroots Hub Grant	500
University of Suffolk	Grassroots Hub Grant	1,000
University of Sussex	Grassroots Hub Grant	1,000
University of Warwick	Grassroots Hub Grant	17,000
University of Winchester	Grassroots Hub Grant	1,000
UWE Bristol	Grassroots Hub Grant	1,000
Wolverhampton University	Grassroots Hub Grant	5,000
Worcester University	Grassroots Hub Grant	5,000
York St John	Grassroots Hub Grant	1,000
Total Grassroots Hub Grant		371,500

Active Project

University of Bath	Active Project Grant	5,475
Canterbury Christchurch University	Active Project Grant	12,420
University of Derby	Active Project Grant	9,275
Manchester Metropolitan University	Active Project Grant	11,619
University of Leicester	Active Project Grant	6,850
University of Sheffield	Active Project Grant	5,968
Leeds Beckett University	Active Project Grant	6,114
Northumbria university	Active Project Grant	7,231
Edge Hill university	Active Project Grant	10,292
Falmouth & Exeter Students' Union	Active Project Grant	7,860
Warwick University	Active Project Grant	10,049
Newcastle University	Active Project Grant	5,834
University of Suffolk SU	Active Project Grant	7,175
University of Leeds	Active Project Grant	6,551
Canterbury Christchurch University	Active Project Grant	5,000
Manchester Metropolitan University	Active Project Grant	11,300
University of Nottingham	Active Project Grant	5,000
Nottingham Trent university	Active Project Grant	6,500
University of East Anglia (UEA)	Active Project Grant	11,680
London School of Economics	Active Project Grant	6,790
Total Active Project Grant		158,983

Other grants

Sheffield Hallam University	Low SEG research	16,800
The ASA (Swim England)	Water Polo investment	12,000
Future Thinking	BUCS Active Yr1	9,996
Future Thinking	BUCS active phase 2	16,500
Surrey Sports park	Surrey Hybrid Tier 1 18/19	5,000
Street Games UK	Mental Health and women's training	3,600
Street Games UK	BUCS active phase 2	2,200

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

Street Games UK	Mental Health & Female Participation Training	1,200
University of East Anglia	W & G Innovation Fund	1,500
University of Essex	W & G Innovation Fund	1,500
University of Wolverhampton	W & G Innovation Fund	1,450
Queen Mary, University of London	W & G Innovation Fund	1,350
Newcastle University	W & G Innovation Fund	1,350
University of Hertfordshire	W & G Innovation Fund	1,250
University of Worcester	W & G Innovation Fund	1,250
Surrey Research Park	W & G Innovation Fund	1,200
Northumbria University	W & G Innovation Fund	750
Leeds Mind	NMND Training	425
Total Other Grants		79,321
TOTAL GRANTS PAID		609,804

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

11 Tangible fixed assets

GROUP	Long leasehold £	Fixtures & equipment £	Total £
COST			
Opening balance 1 August 2018	1,368,602	282,304	1,650,906
Additions	-	19,418	19,418
At 31 July 2019	<u>1,368,602</u>	<u>301,722</u>	<u>1,670,324</u>
DEPRECIATION			
Opening balance 1 August 2018	99,986	263,479	363,465
Charge for the year	14,109	12,368	26,477
At 31 July 2019	<u>114,095</u>	<u>275,847</u>	<u>389,942</u>
NET BOOK VALUE			
At 31 July 2019	<u>1,254,507</u>	<u>25,875</u>	<u>1,280,382</u>
At 31 July 2018	<u>1,268,616</u>	<u>18,825</u>	<u>1,287,441</u>

CHARITY	Long leasehold £	Fixtures & equipment £	Total £
COST			
Opening balance 1 August 2018	1,368,602	280,992	1,649,594
Additions	-	19,418	19,418
At 31 July 2019	<u>1,368,602</u>	<u>300,410</u>	<u>1,669,012</u>
DEPRECIATION			
Opening balance 1 August 2018	99,986	263,479	363,465
Charge for the year	14,109	11,930	26,039
At 31 July 2019	<u>114,095</u>	<u>275,409</u>	<u>389,504</u>
NET BOOK VALUE			
At 31 July 2019	<u>1,254,507</u>	<u>25,001</u>	<u>1,279,508</u>
At 31 July 2018	<u>1,268,616</u>	<u>17,513</u>	<u>1,286,129</u>

The long leasehold property was revalued at 1 August 2014 by TSP to a value of £1,325,000.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

12 Intangible fixed assets

GROUP	Assets under construction £	Digital systems £	Software £	Total £
COST				
Opening balance 1 August 2018	101,174	-	308,256	409,430
Additions	332,208	-	-	332,208
Transfer	(16,904)	16,904	-	-
At 31 July 2019	416,478	16,904	308,256	741,638
AMORTISATION				
Opening balance 1 August 2018	-	-	303,628	303,628
Charge for the year	-	5,635	4,454	10,089
At 31 July 2019	-	5,635	308,082	313,717
NET BOOK VALUE				
At 31 July 2019	416,478	11,269	174	427,921
At 31 July 2018	101,174	-	4,628	105,802

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

12 Intangible fixed assets (continued)

CHARITY	Assets under construction £	Digital systems £	Software £	Total £
COST				
Opening balance 1 August 2018	16,024	-	39,887	55,911
Additions	135,156	-	-	135,156
Transfer	(10,644)	10,644	-	-
At 31 July 2019	<u>140,536</u>	<u>10,644</u>	<u>39,887</u>	<u>191,067</u>
AMORTISATION				
Opening balance 1 August 2018	-	-	39,430	39,430
Charge for the year	-	3,548	283	3,831
At 31 July 2019	<u>-</u>	<u>3,548</u>	<u>39,713</u>	<u>43,261</u>
NET BOOK VALUE				
At 31 July 2019	<u>140,536</u>	<u>7,096</u>	<u>174</u>	<u>147,806</u>
At 31 July 2018	<u>16,024</u>	<u>-</u>	<u>457</u>	<u>16,481</u>

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

13 Investments

	GROUP		CHARITY	
	2019 £	2018 £	2019 £	2018 £
Listed Investments (note 13a)	465,097	429,960	465,097	429,960
Investment in subsidiary (note 13b)	-	-	100	100
Unlisted Investment (note 13c)	15,000	15,000	15,000	15,000
	480,097	444,960	480,197	445,060

Note 13a

	GROUP		CHARITY	
	2019 £	2018 £	2019 £	2018 £
Opening balance 1 August 2018	429,960	403,921	429,960	403,921
Unrealised investment gain	35,137	26,039	35,137	26,039
Closing balance 31 July 2019	465,097	429,960	465,097	429,960
Historical cost	298,238	298,238	298,238	298,238

Investments are UK investments and are held in COIF Charities Investment Fund Income Units, primarily to provide an investment return.

Note 13b

	GROUP		CHARITY	
	2019 £	2018 £	2019 £	2018 £
BUCS Trading Ltd	-	-	100	100

BUCS Trading Limited was incorporated in England in January 2010 and BUCS owns 100% of the issued share Capital. The purpose of the company is to develop commercial opportunities and income.

Note 13c

	GROUP		CHARITY	
	2019 £	2018 £	2019 £	2018 £
Bench Freehold Limited	15,000	15,000	15,000	15,000

Bench Freehold Ltd acquired the Freehold title to 20-24 King's Bench Street during the year to 31 July 2010. BUCS, in common with other tenants of the building, hold ordinary shares in proportion to their leasehold interest: this company collects ground rents, builds reserves and distributes dividends.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

BUCS holds 23% (2018: 23%) of the shares of Bench Freehold Limited but Bench Freehold Limited has not been treated as an associate in these accounts. Accounting for this as an associate would not have a material effect on the holding as Bench Freehold Limited had very limited trading in the year.

14 Trophies

	GROUP		CHARITY	
	2019	2018	2019	2018
	£	£	£	£
COST				
Opening balance at 1 August 2018	34,432	35,270	34,432	35,270
Depreciation	(839)	(838)	(839)	(838)
Closing balances at 31 July 2019	33,593	34,432	33,593	34,432

15 Debtors

	GROUP		CHARITY	
	2019	2018	2019	2018
	£	£	£	£
Trade debtors	170,006	231,286	158,250	135,189
Prepayments and accrued income	37,079	300,858	37,079	297,125
Amount due from subsidiary	-	-	224,376	19,325
Other debtors	6,790	17,892	6,430	17,891
	213,875	550,036	426,135	469,530

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

16 Creditors

	GROUP		CHARITY	
	2019	2018	2019	2018
	£	£	£	£
Trade creditors	270,591	298,592	225,845	99,232
Other taxation and social security costs	59,897	22,636	59,897	21,631
Accruals and deferred income	544,570	574,035	395,812	488,663
Other creditors	29,375	14,594	27,232	14,595
	904,433	909,857	708,786	624,121

Deferred income	2019	2018	2019	2018
	£	£	£	£
Deferred income comprises:				
Balance at 31 July 2018	192,485	326,662	409,274	325,226
Deferred in the year	216,435	192,465	194,764	143,505
Released in the year	(192,485)	(326,662)	(409,274)	(325,266)
Deferred income at 31 July 2019	216,435	192,465	194,764	409,274

17 Provision for pension funds deficit

GROUP AND CHARITY	2019
	£
As at 1 August 2018	29,445
Charged to the SOFA	872
As at 31 July 2019	30,317
Payable by instalments	
Within one year	2,128
1 to 2 years	2,209
2 to 5 Year	7,133
After 5 years	18,847
	30,317

British Universities & Colleges Sport Limited has been notified by Universities Superannuation Scheme (USS) of their allocation of the overall deficit of the USS pension scheme (see Note 24).

Contributions of 2.1% are being made towards the scheme deficit for 14 years to March 2031 included in note 24.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

18 Financial instruments

	GROUP		CHARITY	
	2019 £	2018 £	2019 £	2018 £
Financial assets				
Financial assets measured at fair value	465,097	429,960	465,097	429,960
Financial assets measured at amortised cost	176,796	522,477	389,056	441,942
	<u>459,379</u>	<u>952,437</u>	<u>854,153</u>	<u>871,902</u>
Financial liabilities measured at amortised cost	(628,100)	(694,754)	(454,125)	(630,975)

19 Restricted funds

GROUP AND CHARITY	1 August 2018 £	Income £	Expenditure £	Transfers £	31 July 2019 £
Chris Potter Award Fund	1,753	-	(1,449)	-	304
The Football Association	-	600,797	(600,797)	-	-
Volleyball	2,298	-	-	-	2,298
R&A Foundation	-	12,543	(12,543)	-	-
Sport England	-	303,714	(303,714)	-	-
British Rowing	-	14,415	(14,415)	-	-
Tennis Foundation	-	28,050	(28,050)	-	-
England Hockey	-	8,000	(8,000)	-	-
Rugby Football Union	-	13,021	(13,021)	-	-
Swim England	-	28,480	(28,480)	-	-
Archery GB	-	212	(212)	-	-
England Basketball	-	6,100	(6,100)	-	-
England Squash	-	4,285	(4,285)	-	-
British Weightlifting	-	2,484	(2,484)	-	-
British Canoeing	-	850	(850)	-	-
British Universities Ice					
Hockey Association	-	45,715	(45,715)	-	-
British Curling	-	20,200	(20,200)	-	-
National Ice-Skating					
Association	-	1,650	(1,650)	-	-
British Swimming	-	9,450	(9,450)	-	-
British Shooting	-	1,750	(1,750)	-	-
Other restricted funds	-	14,703	(14,703)	-	-
Total	4,051	1,116,419	(1,117,868)	-	2,602

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

19 Restricted funds (continued)

GROUP AND CHARITY	1 August 2017 £	Income £	Expenditure £	Transfers £	31 July 2018 £
Chris Potter Award Fund	3,020	-	(1,267)	-	1,753
The Football Association	-	588,177	(588,177)	-	-
Volleyball	4,298	-	(2,000)	-	2,298
R&A Foundation	-	41,380	(41,380)	-	-
Sport England	-	219,001	(219,001)	-	-
British Gymnastics	-	3,755	(3,755)	-	-
Physical activity and health	-	500	(500)	-	-
Tennis Foundation	-	24,550	(24,550)	-	-
Hockey	-	40,538	(40,538)	-	-
Rugby Football Union	-	15,000	(15,000)	-	-
Total	7,318	932,901	(936,168)	-	4,051

- (i) The Chris Potter Award Fund was transferred from British Universities Sports Association to provide an annual award of £500 and associated costs to one or more students during undergraduate and postgraduate study. The student should be selected each year by the executive board based on the student's commitments to BUCS activities.
- (ii) The Football Association is a grant specifically for the development of football within universities and higher education.
- (iii) Volleyball funds represent a proportion of the affiliation fees which is retained by BUCS for expenditure relating to volleyball within further education.
- (iv) The Royal & Ancient Golf Club provide a grant to BUCS to develop golf within the Higher Education Sector.
- (v) Sport England have provided funding to support sport in England.
- (vi) British Rowing have provided funding to support rowing.
- (vii) Funding from the Tennis Foundation is for the Tennis Administrator Post who oversees the delivery of our National Tennis Programme.
- (viii) Hockey – Funding received for the Hockey Development Manager who oversees the delivery of Hockey in Universities Strategy.
- (ix) Rugby Football Union - This is funding for the Rugby Union Programme Administrator post who supports the delivery of our National Rugby Union Programme, including BUCS Super Rugby.
- (x) Swim England have provided funding to support swimming.
- (xi) Archery GB have provided funding to support archery.
- (xii) England Basketball have provided funding to support basketball.
- (xiii) England Squash have provided funding to support squash.
- (xiv) British Weightlifting have provided funding to support weightlifting.
- (xv) British Canoeing have provided funding to support canoeing.
- (xvi) British Universities Ice Hockey Association have provided funding to support ice hockey.

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

- (xvii) British Curling have provided funding to support curling.
(xviii) National Ice-Skating Association have provided funding to support ice skating.
(xix) British Swimming have provided funding to support swimming.
(xx) British Shooting have provided funding to support shooting.
(xxi) British Gymnastics is funding for student athlete participation in World University Games.

20 Unrestricted funds - General

GROUP	1 August 2018 £	Income £	Expenditure £	Gains on investments	Transfers £	31 July 2019 £
General Funds - other	372,195	3,771,904	(3,707,055)	35,137	(20,300)	451,881
General Funds - revaluation reserve	677,512	-	(6,842)	-	-	670,670
Total	1,049,707	3,771,904	(3,713,897)	35,137	(20,300)	1,122,551

GROUP	1 August 2017 £	Income £	Expenditure £	Gains on investments	Transfers £	31 July 2018 £
General Funds - other	474,147	3,408,860	(3,710,895)	26,039	(30,264)	167,887
General Funds - revaluation reserve	691,170	-	(6,829)	-	-	684,341
Total	1,165,317	3,408,860	(3,717,724)	26,039	(30,264)	852,228

CHARITY	1 August 2018 £	Income £	Expenditure £	Gains on investments	Transfers £	31 July 2019 £
General Funds - other	418,783	3,388,795	(3,332,335)	35,137	(20,300)	490,080
General Funds - revaluation reserve	677,512	-	(6,842)	-	-	670,670
Total	1,096,295	3,388,795	(3,339,178)	35,137	(20,300)	1,160,750

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CHARITY	1 August 2017 £	Income £	Expenditure £	Gains on investments	Transfers £	31 July 2018 £
General Funds - other	185,277	3,291,633	(3,053,902)	26,039	(30,264)	418,783
General Funds - revaluation reserve	684,341	-	(6,829)	-	-	677,512
Total	869,618	3,291,633	(3,060,731)	26,039	(30,264)	1,096,295

General funds are unrestricted funds which are available for use at the discretion of the directors in furtherance of the general objectives of the charitable company.

21 Unrestricted funds - Designated

GROUP AND CHARITY	1 August 2018 £	Income £	Expenditure £	Transfers £	31 July 2019 £
Property Fund	654,023	-	(7,267)	-	646,756
LUSL	12,805	50,434	(54,434)	-	8,805
English Universities	(11,025)	30,765	(40,240)	20,300	(200)
Yorkshire Region	4,078	-	(891)	-	3,187
Total	659,881	81,199	(102,832)	20,300	658,548

GROUP AND CHARITY	1 August 2017 £	Income £	Expenditure £	Transfers £	31 July 2018 £
Property Fund	661,290	-	(7,267)	-	654,023
LUSL	-	55,397	(50,863)	8,271	12,805
English Universities	-	6,680	(39,698)	21,993	(11,025)
Yorkshire Region	-	6,698	(2,620)	-	4,078
Total	661,290	68,775	(100,448)	30,264	659,881

- (i) The Property fund represents the net book value of the leasehold property.
- (ii) LUSL – BUCS manages competitions and events for students at London-based HE institutions.
- (iii) English Universities – BUCS oversees operations for students from English Universities competing in competitions against other home nations.
- (iv) Yorkshire Region – oversees the use of funds for professional development activities for staff in HE institutions based in Yorkshire, one of the 12 BUCS regions and nations.

British Universities & Colleges Sport Limited

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for the year ended 31 July 2019

22 Analysis of net assets between funds

GROUP	Unrestricted funds			Total funds £
	General funds £	Designated funds £	Restricted funds £	
	Fund balances at 31 July 2019 are represented by:			
Tangible fixed assets	633,626	646,756	-	1,280,382
Intangible assets	427,921	-	-	427,921
Investments	480,097	-	-	480,097
Trophies	33,593	-	-	33,593
Net current (liabilities) / assets	(422,369)	11,792	2,602	(407,975)
Provision for pension deficit	(30,317)	-	-	(30,317)
Total	1,122,551	658,548	2,602	1,783,701

GROUP	Unrestricted funds			Total funds £
	General funds £	Designated funds £	Restricted funds £	
	Fund balances at 31 July 2018 are represented by:			
Tangible fixed assets	633,418	654,023	-	1,287,441
Intangible assets	105,802	-	-	105,802
Investments	444,960	-	-	444,960
Trophies	34,432	-	-	34,432
Net current (liabilities) / assets	(139,460)	5,858	4,051	(129,551)
Provision for pension deficit	(29,445)	-	-	(29,445)
Total	1,049,707	659,881	4,051	1,713,639

CHARITY	Unrestricted Funds			Total funds £
	General funds £	Designated funds £	Restricted funds £	
	Fund balances at 31 July 2019 are represented by:			
Tangible fixed assets	632,752	646,756	-	1,279,508
Intangible assets	147,806	-	-	147,806
Investments	480,197	-	-	480,197
Trophies	33,593	-	-	33,593
Net current (liabilities) / assets	(103,281)	11,792	2,602	(88,887)
Provision for pension deficit	(30,317)	-	-	(30,317)
Total	1,160,750	658,548	2,602	1,821,900

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CHARITY	Unrestricted Funds			Total funds £
	General funds £	Designated funds £	Restricted funds £	
Fund balances at 31 July 2018 are represented by:				
Tangible fixed assets	632,106	654,023	-	1,286,129
Intangible assets	16,481	-	-	16,481
Investments	445,060	-	-	445,060
Trophies	34,432	-	-	34,432
Net current (liabilities) / assets	(2,339)	5,858	4,051	7,570
Provision for pension deficit	(29,445)	-	-	(29,445)
Total	1,096,295	659,881	4,051	1,760,227

23 Operating leases

During the year, operating leases of £2,462 (2018: £539) were paid.

The charity has the following operating lease commitments in place at the year end:

	Plant & Equipment 2019 £	Plant & Equipment 2018 £
Within one year	1,902	2,357
Between one and five years	809	2,713
	2,711	5,070

24 Pension commitments

The total cost charged to the income and expenditure account is £67,338 (2018: £57,153).

The latest available full actuarial valuation of the scheme was at 31 March 2017 (the valuation date), which was carried out using the monitoring basis.

Since the institution cannot identify its share of scheme assets and liabilities, the following disclosures reflect those relevant for the scheme as a whole.

The 2017 valuation was the fourth valuation for USS under the scheme-specific funding regime introduced by the Pensions Act 2004, which requires schemes to adopt a statutory funding objective, which is to have sufficient and appropriate assets to cover their technical provisions. At the valuation date, the value of the assets of the scheme was £60.0 billion and the value of the scheme's technical provisions was £67.5 billion indicating a shortfall of £7.5 billion. The assets therefore were sufficient to cover 89% of the benefits which had accrued to members after allowing the expected future increase in earnings.

Defined benefit liability numbers for the scheme have been produced using the following assumptions:

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for the year ended 31 July 2019

	2019	2018
Discount rate	2.44%	2.64%
Pensionable salary growth	n/a	n/a
Pensions increases (CPI)	2.02%	2.02%

The main demographic assumptions used relates to the mortality assumptions. These assumptions have been updated for the 31 March 2019 accounting position, based on updated analysis of the Scheme's experience carried out as part of the actuarial valuation. The mortality assumptions used are as follows:

	2019	2018
Mortality base table	<u>Pre-retirement</u> 71% of AMC00 (duration 0) for males and 112% of AMC00 (duration 0) for females <u>Post retirement</u> 96.5% of SAPS S1NMA "light" for males and 101.3% of RFV00 for females	<u>Pre-retirement</u> 71% of AMC00 (duration 0) for males and 112% of AMC00 (duration 0) for females <u>Post retirement</u> 96.5% of SAPS S1NMA "light" for males and 101.3% of RFV00 for females
Future improvements to mortality	CMI_2016 with a smoothing parameter of 8.5 and a long-term improvement rate of 1.8% pa for males and 1.6% pa for females	CMI_2016 with a smoothing parameter of 8.5 and a long-term improvement rate of 1.8% pa for males and 1.6% pa for females

Use of these mortality tables reasonable reflects the actual USS experience. The current life expectancies on retirement at age 65 are:

	2019	2018
Males currently aged 65 (years)	24.5	24.5
Females currently aged 65 (years)	26.0	26.0
Males currently aged 45 (years)	26.5	26.5
Females currently aged 45 (years)	27.8	27.8

	2019	2018
Scheme assets	£67.4bn	£63.6bn
Total scheme liabilities	£73.1bn	£72.0bn
FRS102 total scheme deficit	£5.7bn	£8.4bn
FRS102 total funding level	92%	88%

British Universities & Colleges Sport Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 July 2019

25 Related party transactions

During the year the group had the following transactions with related parties:

		2019			
Institution	Trustee	Income	Expenditure	Debtor	Creditor
University of Aberdeen	Profession Sir Ian Diamond	25,612	-	992	-
University of Birmingham	Zena Wooldridge	69,958	19,894	1,934	474
Bench Freehold Limited		-	-	-	-
University of Bath	Professor Steve Egan	67,066	-	-	-
Hewitsons LLP	Benedict Moorhead	-	24,293	-	13,380
University of Manchester	Susan Foster-Lloyd	59,343	1,025	153	-
Northumbria University	Katie Storie	27,004	854	-	-
University of Chester	Jack McGovern	16,429	-	-	-

		2018			
Institution	Trustee	Income	Expenditure	Debtor	Creditor
University of Aberdeen	Profession Sir Ian Diamond	26,655	-	-	-
University of Birmingham	Zena Wooldridge	67,731	17,316	-	-
Bench Freehold Limited		-	-	-	-
University of Bath	Professor Steve Egan	57,623	1,000	-	-
Hewitsons LLP	Benedict Moorhead	-	25,579	-	218
University of Manchester	Susan Foster-Lloyd	55,409	-	2,933	-
Northumbria University	Katie Storie	28,007	20,000	834	-
University of Chester	Jack McGovern	19,176	-	1,324	-

British Universities & Colleges Sport Limited

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26 SUBSIDIARY – BUCS TRADING LIMITED

	Year ended 31 July 2019 £	Year ended 31 July 2018 £
Profit and loss account extract:		
Turnover	383,109	393,135
Cost of sales	(160,669)	(187,950)
Gross profit	222,440	205,185
Operating costs	(215,311)	(242,716)
Operating profit/(loss) for the financial year	7,129	(37,531)
Distribution to British University & Colleges Sport Limited	-	(20,669)
Assets	379,422	254,840
Liabilities	(417,519)	(300,066)
Funds	(38,097)	(45,226)

The above results of BUCS Trading Limited have been consolidated into these accounts.

BUCS Trading Limited is incorporated in England, Company number 07125529. The address of its registered office is 20-24 King's Bench Street, London, SE1 0QX, United Kingdom.

27 CAPITAL COMMITMENTS

At the year end, the charity has a capital commitment of £27,492 (2018: £nil) and BUCS Trading Limited had a capital commitment of £46,376 (2018: £45,094) associated with the digital development programme.